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THE RECLAMATION BOARD

DEPARTMENT OF HEALTH SERVICES
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AUDITORIUM
SACRAMENTO, CALIFORNIA

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PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

APPEARANCES

BOARD MEMBERS

Mr. Benjamin Carter, President

Mr. Butch Hodgkins, Vice President

Ms. Lady Bug Doherty, Secretary

Ms. Rose Marie Burroughs, Member

STAFF

Mr. Jay Punia, General Manager

Mr. Stephen Bradley, Chief Engineer

Mr. Dan Fua, Supervising Engineer

Mr. Scott Morgan, Legal Counsel

Ms. Lorraine Pendlebury, Staff Assistant

DEPARTMENT OF WATER RESOURCES

Mr. Steve Cowdin, Economist

Mr. Les Harder, Deputy Director

Mr. Rod Mayer, Chief, Division of Flood Management

ALSO PRESENT

Mr. Stein Buer, Sacramento Area Flood Control Association

Mr. Joe Countryman, MBK Engineers

Mr. Tom Eres

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APPEARANCES CONTINUED

ALSO PRESENT

Mr. Gary Estes

Dr. David Ford, David Ford Consulting Engineers

Mr. Scott Shapiro, California Central Valley Flood Control
Association

Mr. Ronald Stork, Friends of the River

Mr. Jeff Twitchell, Wood Rogers

Mr. Tim Washburn, Sacramento Area Flood Control
Association

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INDEX

	PAGE
1. Roll Call	1
2. Purpose of the draft report on options for measuring, preventing and mitigating impacts due to improvements to the Sacramento and San Joaquin flood control projects.	5
3. Synopsis of the Report by Dr. David Ford	12
4. Public Comments & Questions	47
5. Next steps for finalizing the report	85
6. Adjourn	86
Reporter's Certificate	87

1 PROCEEDINGS

2 PRESIDENT CARTER: Good afternoon, ladies and
3 gentlemen. My name is Ben Carter. I'm President of the
4 Board of the State Reclamation Board. I'd like to welcome
5 you all here this afternoon. This is a lovely auditorium.
6 And we are here as apart of a Reclamation Board workshop.
7 The purpose of which we'll get into in just a second. But
8 what I'd like to do is ask General Manager Punia to call
9 the roll.

10 GENERAL MANAGER PUNIA: Jay Punia, General
11 Manager Reclamation Board. For the record, except Board
12 Member Teri Rie, the rest of the members are present.

13 PRESIDENT CARTER: Okay. Thank you. As a couple
14 of housekeeping items, copies of today's agenda are at the
15 entrance over here to your right my left. Also, there's a
16 stack of little 3 by 5 cards. These cards are for any of
17 you to submit to Ms. Lorraine Pendlebury here in the
18 front. And those cards are to help us be sure that
19 anybody who wants to speak gets a chance to speak as part
20 of this process. So please fill those out.

21 I think during the presentation of the report,
22 we'd like to keep this somewhat interactive. If you have
23 questions of clarification with regard to details on the
24 report, please feel free to raise your hand and ask those
25 during the presentation. If you have more technical

1 questions or perhaps some more discussion-type questions,
2 then please try and hold those until the conclusion of the
3 presentation. There is quite a bit of material to go
4 through. What we'll do is we'll have the presentation,
5 then we'll have a short break and then we'll continue the
6 workshop today discussing the content of the presentation.

7 So with that, then obviously the purpose of today
8 is to hear public comments on a draft report on the
9 options for measuring and preventing and mitigating
10 impacts due to improvements to the Sacramento and San
11 Joaquin Flood Control Projects. It is the desire and goal
12 of the State Reclamation Board and DWR and I believe the
13 citizens of this State to improve our public safety and
14 flood control system.

15 This Board felt that we needed to have some
16 context and some, both technical as well as procedural,
17 advice on the implications of some of those improvements.
18 And that is the reason that the Board asked a group of --
19 the State Reclamation Board, DWR and flood control experts
20 to convene, spearheaded by Mr. David Ford, to basically
21 outline some of the options and a framework by which the
22 Board can establish some context for some of the policy
23 decisions that it will face -- it does face and will face
24 in the near future.

25 So that's why we're here. We absolutely want

1 your feedback, your thoughts on this. It is a draft
2 report. There is no action to be taken today. I repeat,
3 the Board will not take any action today on this report.
4 This is purely kind of an advisory effort and a chance and
5 an opportunity for everyone to kind of exchange thoughts
6 and ideas about this particular topic and the content
7 herein.

8 So with that, I'm going to turn it over to Dr.
9 Ford and he's going to give us a synopsis of the report.
10 Just in case you all didn't get a copy, it is available on
11 our website, the address which is on the agenda today. So
12 in case you haven't gotten that, I don't think we have
13 copies here, but it is available on the web site and we'll
14 be going through the primary content of it now.

15 So with that, thank you.

16 I stand corrected, our chief attorney and legal
17 counsel Scott Morgan, did you want to make a couple
18 comments about today's process?

19 STAFF COUNSEL MORGAN: Do you want me to?

20 GENERAL MANAGER PUNIA: Yes.

21 PRESIDENT CARTER: He wants to make some
22 comments.

23 STAFF COUNSEL MORGAN: Well, I do what the Board
24 wants.

25 Just to reiterate what President Carter said,

1 this is an informational briefing. And it really,
2 although it's a workshop and there can be exchange of
3 ideas, is a process of information coming from whatever
4 Dr. Ford is presenting and whatever the public wants to
5 present to the Board for their information. Don't expect
6 the Board to make any decisions. Don't expect the Board
7 to reach any conclusions or say now, that's the way we
8 should be doing it. That's not on the agenda. That's
9 really not something the Board can do anyway outside of
10 the scope of regulations.

11 So this is an informational document prepared for
12 the Board and paid for by the Department of Water
13 Resources to provide some background information on this
14 very significant issue that will be confronting the Board
15 as a lot of projects go forward that potentially have
16 hydraulic impacts. And it gives the Board, as President
17 Carter said, some way of evaluating it. But it's very
18 limited in scope. This is just information. And anyone
19 who has some additional formation that would like to
20 provide it, obviously, they're welcome to provide it.
21 That's it.

22 I know at least one board member, who's gazing at
23 me now, is interested in the fact that the legal issues
24 sort of underlie a lot of this, and we're a trigger for a
25 lot of this. There's no discussion of the legal issues on

1 the agenda today. I won't be talking about that, but I'll
2 be glad to take questions, write them down and get back to
3 the Board members at a later time. That's my dodge of the
4 legal issue.

5 GENERAL MANAGER PUNIA: Good afternoon then. Jay
6 Punia, General Manager of the Reclamation Board. Board
7 President Ben Carter and board members and fellow flood
8 control officials, thank you for spending this afternoon
9 with us, rather than enjoying the outside, sitting with us
10 and discussing this topic. I think, as all of you know,
11 this is a very important topic, so I'm glad that you have
12 set aside this time to spend with us.

13 The topic in front, as President Ben Carter
14 mentioned, is to measure and mitigate impacts due to the
15 improvements to the Sacramento and San Joaquin Flood
16 Control Projects. In my judgment, this is the single most
17 important item in front of all of us to implement
18 Proposition 1E and 84. The day I took this job as the
19 General Manager, I knew that we had to address this issue
20 and that's why we are here and we'll continue to work on
21 this subject until we have a good handle on this.

22 The hydraulic analysis of new projects has always
23 been very important. But presently it's even more
24 important and I will touch on this a little later. In the
25 flood business, as all of us know, the paradigm is

1 shifting as we speak. And it's shifting and changing very
2 fast. And this change has made it necessary that we
3 address this issue soon, so that the new projects can be
4 implemented.

5 As you already know or you will realize after Dr.
6 David Ford's presentation, this subject is very complex.
7 With the new funding from the proposition, the project is
8 going to change. And we have to bring this change in such
9 a fashion that it is fair to all project users and that
10 it's done right and it should be an efficient process. We
11 cannot wait forever to implement new projects.

12 And on a personal note, previous generations have
13 built the Sacramento River Flood Control Project, San
14 Joaquin River Flood Control Project, Central Valley
15 Project, State Water Project. We are all enjoying the
16 benefits of these great projects. And my generation, the
17 Baby-Boomers so far has mainly written feasibility studies
18 and the Environmental Impact Reports.

19 Now with the proposition fundings in place, we
20 have a chance to make a difference. We do not want to
21 leave a legacy that we were given the funding and we
22 screwed up a nice functioning flood control project.
23 Although, we usually use 50 years project life cycle for
24 economic analysis, but such projects are here to stay for
25 a long time, and it's our responsibility to maintain them

1 and modify them wisely so that the future generations can
2 continue to enjoy their benefits.

3 (Thereupon an overhead presentation was
4 Presented as follows.)

5 GENERAL MANAGER PUNIA: Let's talk about the new
6 paradigm. I think all of us are familiar with the
7 traditional approach. Examples are the American River
8 Common Features Project, various phases of the Levee
9 Reconstruction Project. As you all know, under this
10 process, the Corps is the lead and the Reclamation Board
11 and the State is usually the non-federal sponsor, and we
12 have the local sponsors either city or county, Sacramento
13 Area Flood Control Agency.

14 The Corps pays the major portion of the funding
15 under this scenario, our traditional approach. And I'm
16 sure most of the people here have seen the U.S. Army Corps
17 of Engineers' brochure, Six Steps To A Civil Works. There
18 are only 6 steps, but sometimes it takes maybe 15 years to
19 implement. There is good and bad in this long duration.
20 Under this traditional approach, it takes a long time to
21 implement projects and the Corps has the time and they
22 analyze all these hydraulic impacts before modifying the
23 projects. We may not have that type of time and I'm glad
24 that we won't spend that much time to implement new
25 projects.

1 The second scenario which is emerging is where
2 the State and the locals will take the lead and try to
3 implement new projects with support from the US Army Corps
4 of Engineers. And the examples of those projects, the
5 Natomas Basin Project and the Three Rivers Levee
6 Improvement Authority Project may fall into that category.
7 And then there's a third category --

8 --o0o--

9 GENERAL MANAGER PUNIA: -- which is a private
10 sector or developer-funded project modifications. And the
11 examples are River Islands Project near Lathrop that
12 we're -- the State is not directly involved in the
13 development of that project. We are issuing an
14 encroachment permit. So those are outside the
15 conventional partnerships between the U.S. Army Corps of
16 Engineers, State and the local agencies that these are the
17 projects coming through the development -- medium where
18 they want to develop the land and try to implement
19 modifications to the projects.

20 --o0o--

21 GENERAL MANAGER PUNIA: And quickly so that we
22 all understand the role that the Reclamation Board plays
23 in all these projects. The traditional approach, in which
24 the Corps leads the major flood control projects, the Rec
25 Board is the non-federal sponsor for these projects and

1 cost shares the project with the U.S. Army Corps of
2 Engineers. And once the projects are built, the U.S. Army
3 Corps of Engineers hands over the project back to the
4 State through the Reclamation Board. And we ensure the
5 U.S. Army Corps of Engineers that the project will be
6 maintained according to the operation and maintenance
7 standards. And then we also provide then the land
8 easement and right of way for constructing these projects.

9 Under the second category, which is a State and
10 local agency leads major flood control projects with Corps
11 support, The Rec Board will issue an encroachment permit,
12 so we are not the non-federal sponsor in the case, but The
13 Rec Board is issuing an encroachment permit before the
14 permit -- before that project can be implemented. And we
15 will also request and coordinate approval from the U.S.
16 Army Corps of Engineers for project modifications under
17 Section 208 or Section 408. That's a major action from
18 the U.S. Army Corps of Engineers, which we will be working
19 with the local agencies and the State of California,
20 Department of Water Resources to get the U.S. Army Corps
21 of Engineers' authorization, so that the federal flood
22 control project can be modified.

23 And then The Rec Board will also request the
24 credit from the U.S. Army Corps of Engineers for Section
25 104. And under this category, the prime example is the

1 Natomas Basin Project. In fact, that project is on our
2 March 16th Board Meeting, in which we will ask our board
3 to approve the project and also send a letter to the U.S.
4 Army Corps of Engineers asking their permission to modify
5 that project.

6 And then the third category are the private
7 sector or developer funded project modifications. The Rec
8 Board issues an encroachment permit for these projects,
9 and requests and coordinates approval from the U.S. Army
10 Corps of Engineers for modification of the federal flood
11 control project. That will be either done under Section
12 208 or Section 408.

13 And yesterday after finishing my slides, I talked
14 to Rod and he came up with another category of projects,
15 that in some rural areas where there are no local
16 sponsors, the State may step up and fix the levees. So
17 that's another category emerging to fix the flood control
18 project or modify the flood control project. So new
19 partnerships are emerging. And the Rec Board's role is to
20 work with these agencies, so that when we modify the
21 project that we are addressing this hydraulic impact issue
22 wisely and keeping in mind the downstream user's impact.

23 --o0o--

24 GENERAL MANAGER PUNIA: I think the purpose of
25 today's workshop, as President Ben Carter mentioned, the

1 idea is to get the public input on this subject.

2 --o0o--

3 GENERAL MANAGER PUNIA: The goal of the report
4 is -- the overall goal of this report is to provide the
5 information with which the Board and its staff can enhance
6 the decision-making process for permitting the process.
7 So it's an education for all of us. I think I have read
8 Dr. David Ford's report a number of times. And each time
9 going through this report I pick up new information, which
10 I was not familiar. So when these complex issues are in
11 front of the Board, we, as the staff, can provide the best
12 information to the Board, so that the Board can make the
13 decisions and the projects can move forward.

14 --o0o--

15 GENERAL MANAGER PUNIA: And specific goals are to
16 identify measurement standards or indices that applicants
17 and the Board and its staff can use to identify and
18 evaluate impacts.

19 --o0o--

20 GENERAL MANAGER PUNIA: And the other goal is to
21 identify options that could be used to prevent or mitigate
22 adverse impacts.

23 To give some perspective on this complex subject,
24 we have selected the best and the brightest in the
25 industry. In my judgement, there's no better person than

1 Dr. David Ford to put this subject in perspective. Dr.
2 Ford has the unique qualities of a professor and a
3 practicing engineer, which is very rare. So with this, I
4 will ask Dr. David Ford to make a presentation on this
5 subject.

6 DR. FORD: Thanks, Jay.

7 President Carter and Board Members, my name is
8 David Ford, David Ford Consulting Engineers. And our
9 office is in the floodplain behind the levee here in
10 Sacramento.

11 (Thereupon an overhead presentation was
12 Presented as follows.)

13 DR. FORD: So we have a dog in the fight a little
14 bit, I think. I'm here to summarize, give you a synopsis,
15 if you will, of this report that has 18 words in the title
16 and 80 pages of text. We did not get paid by the word.
17 In fact, what we got paid to do was what Jay said and that
18 is to outline some options and provide some information
19 for you.

20 There's a real thin line that I have to tread
21 here between presenting information to you and causing
22 this to happen. When I look at out at the crowd, I know
23 it's the middle of the afternoon. Some of you came from a
24 symposium or a forum earlier where you had lunch. I saw a
25 few people having a drink over there at lunch time too.

1 Shame on you. And I'll try not to put you asleep here as
2 we go through this. There's a great risk of that, though,
3 because as a number of you have pointed out to me, there
4 is a lot of very complex technical information in that
5 report.

6 And it's certainly something, I think, that we
7 would welcome an opportunity to talk with any of you
8 about. I don't know if this is the right forum to get
9 into all that detail. If you want to, we can, but I think
10 what I'd like to do is try and give you an overview at a
11 pretty high level, maybe a 30,000 feet understanding that
12 when we get to the point of applying these indices or the
13 mitigation or prevention measures that we're going to have
14 to get down pretty low to the ground to do that.

15 There are 3 points in this report. And the first
16 point is that the things that we can do to improve the
17 system may have some external impacts. And by external, I
18 mean, at places other than where we make the improvements.

19 And the second point that's made in the report is
20 that we have a lot of different ways to measure that
21 impact. We've listed some. I think some of my colleagues
22 here in the room may have ideas about other indices that
23 we could use. And those indices range from purely
24 hydraulic indices to economic and statistical indices.

25 I'm going to run through that list pretty quickly

1 here just to refresh your memory about what's in the
2 report. The report does go into a lot of details. If
3 you're really keen on seeing charts and graphs or
4 equations, then some of those are in the report too. And
5 I'm not going to burden you with looking at those today.

6 Sorry, Butch.

7 The then the third point that I want to make and
8 it's made in the report is we've got some options for
9 mitigating or preventing the adverse impacts. And we've
10 got a little bit of a laundry list here. This laundry
11 list of those options was developed by my staff, by the
12 Reclamation Board staff, by DWR staff and by input from
13 some of the folks that are here in the audience today. We
14 had an opportunity to talk with a number of people as we
15 developed this report for you. And there's an appendix to
16 the report where we pretty much verbatim have included a
17 transcription of what they said to us or if they provided
18 information in E-mails or other documents, we've include
19 that there for your reading.

20 --o0o--

21 DR. FORD: Okay. So my first point then kind of
22 back to what I started with, the levee system is evolving
23 to protect lives and property. And I'm really glad that
24 Jay made the point about considering a 50-year project
25 life, because that becomes really relevant to some of what

1 I'm going to tell you and show you here and some of what's
2 presented in the report.

3 --o0o--

4 DR. FORD: The report goes through a little bit
5 of an overview or a summary of how the project really was
6 designed. And it's quite different from how we might
7 design a project now, than a project that was designed 50
8 years ago or in fact longer than 50 years ago. Some of
9 the design documents that are the basis for the
10 construction of the project are actually dated 50 years
11 ago tomorrow. And so the analysis, as you can imagine,
12 that led to those design documents predated that by 10 or
13 15 years.

14 The design was based on looking at historical
15 floods. And in this slide and in the report, there's a
16 list of some of those historical floods, the 1907 flood
17 being the last one. And as the design process through or
18 progress through in both the Sacramento and the San
19 Joaquin systems, the design was updated because during the
20 process, there were floods, and so new data were
21 incorporated in that design.

22 The design considered the flows from these floods
23 and then water surface elevations were computed with
24 hydraulic models. They weren't the same hydraulic models
25 we used nowadays. It was the same set of equations, but

1 equations were solved in different ways. We had big
2 columnar sheets with calculators and slide rules.

3 Do you member where your slide rule is, Butch?

4 VICE-PRESIDENT HODGKINS: Yes.

5 DR. FORD: We can do those calculations still.
6 Joe Countryman and I were talking about this earlier. And
7 from that kind of calculation, which incidentally is still
8 consistent with what we do today -- we just do the
9 calculations in a more efficient fashion -- water surface
10 elevations were computed and that was used as the basis
11 for setting the levee heights, and freeboard was added.
12 That's the F word that we use here in this case. This is
13 an additional amount of height that was added beyond the
14 water surface elevations that were computed to account for
15 the uncertainty in all the calculations and the
16 uncertainty in how the system would perform. So the basis
17 of the design of the system, historical floods, water
18 surface calculations and then freeboard added to that

19 --o0o--

20 DR. FORD: Here's an example, and I apologize to
21 you and the audience that this is awfully small. But the
22 original documents, gee, how big are they, Joe?
23 Twenty-four by 36. Some of the sheets are even bigger
24 because they're fold-out documents and these are the
25 design profiles.

1 Now, there's about 3 things about this -- and
2 incidentally in the report it's a little bigger scale.
3 You can read it with your magnifying glass. But 3
4 important things about this. First, that this set of
5 design documents that are the basis for construction shows
6 a water surface elevation at various points along the
7 profile of the stream. And that water surface elevation
8 then leads to the levee profile or the levee -- top of
9 levee elevation.

10 It shows a flow rate. And then the thing that I
11 think is interesting, sort of as a historical perspective,
12 is the little red circle that's in the right bottom
13 corner, and that's the date on this particular sheet.

14 Joe, are you young enough to read that from way
15 back there?

16 It says 15, March 1957. So tomorrow is the 50th
17 birthday of the development of this particular sheet of
18 the design of the project. There are not too many
19 engineering facilities or engineering things that we've
20 designed that 50 years later are still performing, I
21 think, as well as this system is. So I think it's
22 important to keep that in perspective. This is the way
23 the system was designed. And the construction was based
24 on that.

25 --o0o--

1 DR. FORD: The design didn't focus on an intended
2 level of protection. There was no idea that, oh, let's
3 build a 200-year project or a 25-year project. Instead,
4 the design focused on these historical events. And then
5 after the levee profiles were set, there was almost a
6 post-analysis done to determine what the level of
7 protection provided by the project was.

8 Implicit in that though I think was an idea that
9 there would be -- and it's pretty clear if you read
10 through these documents -- that there would be a higher
11 level of protection for the urban areas than for the rural
12 areas. And if you go back through the design documents --
13 and there's a number of them that are all cited in our
14 project report. If you go back through those design
15 documents, you can see that after the fact the designers
16 from the Department of Water Resources and the Corps of
17 Engineers determined what the level of protection was at
18 various locations in the system.

19 And that's what this table here is. It's an
20 amalgamation of facts that come from those various
21 documents. You can see the very top row that the urban
22 area around Sacramento had a pretty high level of
23 protection, a 200-year level of protection, at that time.
24 Whereas, some of the rural areas had a lower level of
25 protection, something on the order of 25- to 50-year level

1 of protection.

2 Once again, that's an analysis after the fact.

3 It wasn't the basis of design. The basis of design was
4 those historical flood events.

5 --o0o--

6 DR. FORD: Here's a table that shows estimates of
7 the current level of protection. This table is based on
8 information that was from the comprehensive study that was
9 sponsored by the Reclamation Board and conducted by the
10 Corps of Engineers and the Department of Water Resources.
11 And after the fact, using the design profiles, the levels
12 of protection were determined for these various locations.
13 And you can see now that in some cases the level of
14 protection is higher than what it was thought to be at the
15 time of the design. And in a lot of other cases it's
16 lower than what it was thought to be at the design time.

17 --o0o--

18 DR. FORD: Okay. So that's what was intended.
19 There are some things that we can do to improve the level
20 of protection. I think these are obvious to everybody in
21 this audience. But just for completeness, I'm going to
22 run through the list here, because there are 3 things that
23 we considered in this report. There are a lot of things
24 that we could do to improve the level of protection in the
25 system that we didn't consider, and we didn't address in

1 this report.

2 We didn't address, for example, reservoir
3 evaporation. Instead, we focused principally on things
4 that would have to do with protection that's provided by
5 the levee system. So the first thing that we could do
6 that we considered here is levee raising. What that does
7 is obviously increase the height of the levee. Increasing
8 the height of the levee reduces the probability or the
9 likelihood of overtopping and flooding the interior area.
10 That's the direct impact.

11 The indirect impact of that is by changing the
12 channel cross-section, the geometry of the stream, when we
13 raise the levee, that it potentially can have some impact
14 downstream. It could increase the flow rate downstream or
15 it could raise the water surface elevation at a downstream
16 location beyond the site downstream of the site where we
17 provide this improvement.

18 --o0o--

19 DR. FORD: The second thing that we could do is
20 strengthening. Some of you, who got a flier from SAFCA,
21 will recognize this nice picture. It shows what that
22 amounts to. The idea here of strengthening is that we
23 will do something to the levee to reduce erosion or to
24 reduce seepage under the levee or through the levee. So,
25 for example, we might add to it a cutoff wall like this

1 almost spike that's shown down the middle of the levee.
2 What that will do then again is to reduce the probability
3 of failure of this levee due to seepage. And reducing the
4 probability of failure due to seepage is going to reduce
5 the probability of water on the interior side on the
6 land-side of this levee.

7 The indirect impact of that is that if the levee
8 doesn't fail, then it could change the flow rates
9 downstream, which in turn would change the water level and
10 the probability of failure downstream at sites other than
11 the site where this levee strengthening is put in to
12 place.

13 --o0o--

14 DR. FORD: The third option that we considered --
15 the third thing that we could do is levee relocation or
16 realignment. Here's a simple illustration of what that
17 amounts to. It amounts to moving the levee backward or
18 away from the stream. And, in general, what is
19 accomplished by that is that we lower the water surface
20 elevation for a given flow rate. The downstream or
21 external impact of that may be that it will change
22 conditions downstream, change flow rates downstream or
23 change water levels downstream or, in fact, it's possible
24 that those water levels could be changed upstream, too.

25 So there's the intended direct consequence at the

1 site where the improvement is made. There's an unintended
2 or indirect consequence upstream or downstream of that
3 site, principally as a consequence of changing the
4 hydraulics to flow in the channel.

5 --o0o--

6 DR. FORD: Okay. So we have some options for how
7 we measure those impacts, and that's really the first most
8 important point of what we did that Jay had mentioned
9 earlier. And we listed those options here. I'm going to
10 run through this list pretty quickly. But as President
11 Carter said, if anybody has any questions about those and
12 wants some clarification, I'll do my best to help you out
13 with that.

14 --o0o--

15 DR. FORD: The first option that we listed is to
16 measure the impact simply in terms of change in the water
17 surface elevation or the flow conveyance or the system
18 design flood or system design flow. And so this option
19 for measuring the impact really is going to focus on that
20 1957 profile, if you will, the original design of the
21 system. And it measures the impact simply in terms of
22 change in the water level elsewhere compared to some
23 baseline water level that's a consequence of the
24 improvement that we construct at a given location. And we
25 would do that using a mathematical model of the system

1 hydraulics. We wouldn't use the spreadsheets, the
2 columnar sheets with our calculators and slide rules.
3 Instead, we would use a more computationally efficient
4 computer program, a standard and practice program
5 presumably for doing this analysis.

6 One key to this is the idea of the baseline
7 condition, against which we could compare this. I should
8 mention that very briefly, because it is an important
9 consideration here.

10 --o0o--

11 DR. FORD: In this measure and all the other
12 indices that we've listed that we're going to discuss
13 here, we consider the baseline condition to be this, that
14 it's a state of the system that's consistent with the
15 intended design of the system. Like in a CEQA analysis,
16 we're not going to consider the current case or current
17 without-project situation. Instead, we're going to
18 consider the design of the system. Any temporary
19 condition, such as erosion, would not be considered as a
20 part of that baseline condition and we would add to that
21 any federally authorized system improvement. So things
22 that have been done subsequent -- federally authorized
23 projects subsequent to the original design of the system
24 would be part of our baseline. So in every case we would
25 be comparing back to that particular hypothetical state of

1 the system.

2 --o0o--

3 DR. FORD: The second option that we've listed
4 here is change in water surface elevation for flow of a
5 specified probability. So this is a deviation from the
6 original design of the system. Recall that I said the
7 original design of the system wasn't focused on some level
8 of protection. This option, very much like the first
9 option, considers water surface elevation difference, but
10 it doesn't use that 1957 design.

11 Instead, it says let's use the 100-year event or
12 the 200-year event or some event that you would select as
13 the standard for making this measurement. It would
14 compute the water surface profiles for the base condition
15 and for the improved condition for that event, and then it
16 would compare those water surface elevations to declare or
17 to decide if there was some change as a consequence
18 downstream of the location of the improvement.

19 So these first 2 options are very much related.
20 They both consider water surface elevation: One, the
21 design event and the 2nd an event of specified
22 probability.

23 --o0o--

24 DR. FORD: I've shown this illustration. It's
25 out of the report. It becomes critical to this

1 computation and this description and some other
2 descriptions too. It's the way in theory or in concept we
3 do much of the calculation that's done now.

4 We use a discharge probability function, which is
5 Item A in this figure, that shows the relationship between
6 frequency or probability of occurrence and the magnitude
7 of the flow rate. So if we're going to use the measure
8 that we've identified here, as measure number 2, we would
9 find the 100-year flow, let's say just as an example, then
10 we would use Item B here, the relationship between the
11 discharge and the water surface elevation to find the
12 corresponding water surface elevation.

13 Now, Item B might be as simple as we've
14 illustrated here or it might be more complicated. We
15 would use, instead of a computer program, a mathematical
16 model to solve that in more complicated cases.

17 I want to call your attention to Item C in this
18 illustration here, because that becomes relevant to some
19 of the other indices that we've identified here, and that
20 is the relationship between the water surface elevation in
21 the floodplain, in the event of a levee overtopping or
22 breaching, and the damage that would be incurred. We can
23 develop this kind of relationship by doing an inventory of
24 structures in the floodplain using predictive functions
25 that are developed by the Flood Insurance Administration

1 or the Corps of Engineers to make an estimate of what the
2 potential damage would be if we had flooding to different
3 levels or different depths within the floodplain.

4 So this becomes key to a number of the other
5 indices, where we consider economics as part of the
6 measure of impact.

7 --o0o--

8 DR. FORD: Okay. So that brings us then to the
9 third index. And the third index says let's consider the
10 change in potential damage for the system design flow.
11 Now, as the system was designed, there would be no damage,
12 except for events that overtop that design event.

13 But if we consider the uncertainty in the
14 performance of the levees, there may be cases where there
15 would be a breach of the levee at an event that's less
16 than the design event, and that could be accounted for in
17 this particular case.

18 And so this index says we'll consider the flow,
19 we'll consider the water surface elevation, but we'll take
20 it one more step and we'll consider the damage that would
21 be incurred in the floodplain, the area protected by the
22 levee, in the event that we had overtopping or a breach of
23 the levee at the design event.

24 --o0o--

25 DR. FORD: I've noted here that we would use a

1 mathematical model for the system hydraulics to compute
2 that. And you'll see that as a common thread through all
3 of these measures that we've listed here, that the
4 hydraulics model becomes very much important to any of
5 these calculations. But we add to this also a model of
6 the potential damage. Presumably, we would follow the
7 standard of practice, which has been set by the Corps of
8 Engineers in their flood damage reduction studies. And so
9 procedures for doing that damage calculation are well
10 known and promulgated by the Corps of Engineers.

11 --o0o--

12 DR. FORD: We could also add to this
13 consideration of the performance or the uncertainty in the
14 levee performance. As a part of flood damage reduction
15 studies now conducted by the Corps of Engineers and also
16 potentially as a part of their levee certification
17 program, they're now considering the uncertainty on how a
18 levee would perform.

19 And so instead of saying well, it's going to
20 carry water until it's overtop, they will develop a curve
21 or a relationship, as the one I've shown here, that has
22 probability of failure due to breaching as related to the
23 water surface elevation on the stream-side of the levee.
24 And so that's a way to represent our uncertainty of the
25 performance of the levee and that could be included in

1 computation of this index. And incidentally it could be
2 include in a computation of any of the subsequent, we've
3 discussed indices.

4 --o0o--

5 DR. FORD: The 4th index is a change in the
6 potential damage for a flow of specified probability. So
7 index number 3 said let's look at the damage that's
8 related to the design event. This index says let's look
9 at the damage potentially that would be related to some
10 selected event of a specified probability. So if, for
11 example, we decided to use a 200-year event as our
12 standard for measuring this, then we would look at
13 locations throughout the stream system and estimate the
14 damage for the 200-year event and use that as the basis
15 for determining whether there's an adverse impact as a
16 consequence of any proposed measure.

17 So this index then uses those functions that I
18 had illustrated in the previous set of charts that I had,
19 where I had a full probability relationship, I had a stage
20 versus flow relationship, and then I had a stage versus
21 damage relationship. This says let's pick the one event
22 we're interested in, the 100-year, the 200-year, the
23 50-year, whatever that might be, and let's estimate the
24 damages that would be incurred. And if the damage
25 increases as a consequence of any improvement we make,

1 then we would declare that to be an improvement that had
2 an adverse impact downstream.

3 --o0o--

4 BOARD MEMBER BURROUGHS: Or upstream,

5 DR. FORD: Or upstream. Yes, ma'am.

6 Okay, Index number 5 that we proposed is an index
7 that's based on standard computation of flood damages.
8 It's an index that uses something called the Expected
9 Annual Damage or EAD. Expected Annual Damage doesn't just
10 consider the 50-year event or the 100-year event or the
11 200-year event, it considers the entire range of events.
12 It computes the damage that's associated with each one of
13 those and it weighs that damage by the probability of it's
14 occurrence.

15 And so it's a long-term average damage. This
16 index is the standard that's used by the Corps of
17 Engineers, for example, when they make a determination of
18 whether there's a federal interest in a flood damage
19 reduction project. They will compare this expected annual
20 damage with the benefits -- I'm sorry, with the cost of
21 the project in making their determination of benefit cost
22 ratios.

23 So if you've used this index here in making a
24 determination of whether there's an impact off-site of a
25 proposed improvement to the system by computing the

1 expected annual damage for the system downstream, both
2 with and without the project, taking the difference of
3 those 2, and if we see that the expected annual damage
4 increases, then we can make a determination that there is
5 an adverse impact of the proposed improvement.

6 --o0o--

7 DR. FORD: The 6th index that we propose is
8 related very closely to the 5th index. It uses statistics
9 or a statistical analysis of flood damage potential,
10 except it says let's not worry about any damages less than
11 the design event. Let's consider only damages, expected
12 damages for events greater than the design event, so if
13 you will, partitions that expected annual damage. What
14 this would mean, for example, is if I construct a project
15 that somehow raises the water surface elevation for an
16 event downstream that's less than the design event, let's
17 say I raise the water surface elevation to the 25-year
18 event, this index would show no change. It would say,
19 gee, we didn't have a failure, we didn't have any damage
20 from the 25-year event before, and if I put this measure
21 in place and it increases the water surface elevation for
22 the 25-year event now, there's no change. It considers
23 only events that are greater than the design event that
24 was shown in that 1957 profile, for example.

25 --o0o--

1 DR. FORD: The 7th index that we've proposed here
2 is a change in the annual probability of inundation of the
3 interior floodplain. And I guess my second bullet point
4 here is really the key to this. This is what most of us
5 used to know as level of protection. And so this says if
6 I do something to improve the system and it increases the
7 probability of flooding downstream, then this is the index
8 or it changes the probability of flooding downstream, then
9 this is the index that I would use.

10 And so if, for example, I raise a levee and
11 downstream it changes the level of protection from 1 in a
12 100 to 1 in 95, then this is the index that would show me
13 that. And it gives me a clear indication, from a
14 statistical standpoint, of the risk of flooding without
15 any reference to the damages that would be incurred or the
16 consequence of that increase and the risk of flooding. So
17 it's purely a statistical index if you will.

18 And, again, I made the point here in the last
19 bullet that this index can account for uncertainty of
20 levee performance. And so we can track that statistical
21 or the probability of the levee failing to carry water as
22 we move down the system in this computation.

23 --o0o--

24 DR. FORD: Okay. Just for a little levity here,
25 I've included a cartoon, because it becomes really

1 critical to us, I think in some of this analysis and some
2 of the subsequent analysis to recognize that, much as we
3 engineers would like to pretend that we know everything
4 with certainty, there's not very much that we do know with
5 certainty.

6 And a lot of these statistical analyses,
7 especially the ones that include what we've called risk
8 and uncertainty, or what the Corps of Engineers has called
9 risk and uncertainty, make this kind of determination.
10 They say well, we've got the statistical tools to
11 acknowledge that we don't know, for example, what exactly
12 the 100-year flow rate is. There's some uncertainty about
13 that. And it depends on how we make our estimate of that
14 100-year flow rate. It depends on the sample size that we
15 have, do we have 100 years of record or do we have 10
16 years of record? And we can actually model that
17 uncertainty.

18 And so many of these indices that we've proposed
19 and the ones that we're going to propose here in just a
20 minute, the next couple, really focus on doing some sort
21 of propagation of that uncertainty through the
22 calculations.

23 --o0o--

24 DR. FORD: Okay. So Item number 8 or index
25 number 8 that we've proposed is an index that measures the

1 change and probability of passing safely the design flow.
2 The intent of the design was that we would always pass
3 safely the design flow, and the levees we're constructing
4 with that idea. No engineer would build a levee with the
5 idea that it wasn't going to pass safely the design flow.

6 But the fact is that as the system has aged, we
7 can't make that declaration. And so we know that there is
8 some uncertainty about how those levees will perform. And
9 this index says let's model that uncertainty, let's take
10 that design flow. And at any given location, let's
11 consider the assurance that we can make that we would pass
12 that design flow.

13 And if a measure that we propose somehow reduces
14 that assurance downstream, then we can say that our
15 measure had an adverse impact, because it's reduced the
16 probability that I'll be able to pass safely that design
17 flow from that 1957 profile.

18 MR. WASHBURN: David, I do have a question.

19 PRESIDENT CARTER: Would you please identify
20 yourself for the record.

21 MR. WASHBURN: Tim Washburn from SAFCA. How is
22 this an indirect effect on another part of the system? So
23 you strengthen the levee in one place reducing the
24 probability -- or changing its probability, making it less
25 likely that it will fail the design flow at that location.

1 How does this measure anything away from that location?

2 DR. FORD: I'm not sure I can restate the
3 question, Tim. Were you able to get it?

4 THE REPORTER: I got it.

5 DR. FORD: Not every index, Tim, is going to be
6 applicable in every single location, but if we somehow
7 strengthen the levee at an upstream location, then that
8 strengthening upstream whether it's intended or unintended
9 may put more water on the downstream site.

10 MR. WASHBURN: No, but this is just the design
11 flow.

12 DR. FORD: Oh, I'm sorry. Okay, so in this
13 particular case, only if it raises the water surface
14 elevation at the downstream location would it have any
15 impact on this. Yeah, because it the consistent design
16 flow. So if my improvement has some impact on the
17 downstream or upstream water surface elevation, that's the
18 only way that it would have a change in this case.

19 DEPUTY DIRECTOR HARDER: Les Harder from the
20 Department of Water Resources.

21 Just a clarifying question, when you do that
22 calculation for the one you just talked about the design
23 flow, are you cranking into the probabilities the
24 probability of upstream failures that might relieve the
25 stage for a certain flow or not, or are you assuming that

1 they are completely intact and passing the design flow as
2 designed?

3 DR. FORD: Yeah. Les, I don't think the
4 microphone was on.

5 (Laughter.)

6 DR. FORD: But his question is what are we
7 considering the upstream state of the system to be?

8 And I think, Les, that my answer to that is that
9 our baseline condition presumes that the system upstream
10 of the site at which we're going to provide the
11 improvement, that the system performs as designed. So
12 there were no upstream failures for flows that were less
13 than the design flow rate. And that's consistent
14 throughout all of these indices. Our baseline condition
15 assumes that the system performs as it was designed. In
16 fact, the State of California has made an assurance to the
17 Corps of Engineers that it will do that. And so that's
18 what we've assumed in our baseline condition.

19 --o0o--

20 DR. FORD: Okay. Did I skip one here?

21 I'm working on 9.

22 All right, let's see, I'll scroll down here and
23 find our slide.

24 Here we go. All right. So option number 9 is
25 related to that previous option, except this option says

1 no, no, not the design flow but a flow of some selected
2 probability. So, for example, if we decide our standard
3 is the 200-year event, then this would consider any
4 changes downstream in the level of assurance, if you will,
5 the probability that we would safely pass that selected
6 target event, very much in the same fashion as the other
7 would consider uncertainty both in our ability to estimate
8 that flow rate, uncertainty in our ability to estimate the
9 stage that's associated with the flow rate and also the
10 uncertainty in how the levee would perform.

11 Some of these indices make a lot more sense when
12 we consider the uncertainties. If we simply take the
13 strict interpretation of the frequency curves and the
14 rating curves and the levee performance, then these
15 indices are less informative. But if we stir in the
16 uncertainty about how all the system features will perform
17 and about our knowledge of that, then these indices do
18 become much more informative.

19 So that's index number 9.

20 Joe.

21 MR. COUNTRYMAN: I've got the same question Les
22 asked on the last one. In this method, how does it
23 address the possibility of upstream levee failure?

24 DR. FORD: Again, the baseline assumption is that
25 levees upstream will safely pass their design event.

1 MR. COUNTRYMAN: Well, this isn't a design event.

2 DR. FORD: I understand that. But the design
3 event upstream does have some probability associated with
4 it. And so this measure would say whatever that is, if
5 the upstream levee could pass a 200-year event, then
6 everything up until the 200-year event would be holding
7 water to the top of the levee. There would be no failures
8 for less than whatever our selected probability is, if
9 that's less than the design event.

10 MR. COUNTRYMAN: What if it's more than the
11 design event?

12 DR. FORD: Well, if it's more than the design
13 event, then I suppose that we have to make some collective
14 determination about whether we assume that it fails or it
15 simply overtops and carries water over the top.

16 MR. COUNTRYMAN: So that's to be determined?

17 DR. FORD: I think it has to be determined. And,
18 in fact, there are a number of things in this that I think
19 that collectively as a community of hydrologists and
20 hydrologic engineers and attorneys and elected board
21 members or appointed board members, we have to make that
22 determination. We haven't answered every single question
23 here. No question about that.

24 GENERAL MANAGER PUNIA: Please identify yourself.
25 And the person asking the question on that was Joe

1 Countryman.

2 DR. FORD: Okay. So the next set of options that
3 I want to discuss for preventing or mitigating -- but
4 before I do that I think that we need to stop here and
5 talk a little bit about some practical considerations,
6 because it's really easy to say oh, let's do these things.
7 But the fact is that at the end of the day somebody has
8 got to go back to their office in the floodplain and do
9 them.

10 And so I think that it's appropriate to remind
11 you that we address some of these in the report. Probably
12 the most important practical consideration is the need for
13 hydraulic modeling software that we can collectively agree
14 does a good job of representing the system.

15 The way that the analysis has been done to date
16 has been mostly a combination of work that's been done by
17 the Corps of Engineers, Department of Water Resources,
18 local consultants taking those models and improving those.
19 And they move back and forth, I think, very much in an
20 open sharing fashion. But nonetheless I think that it's
21 imperative that if we're going to do this in a consistent
22 fashion moving forward, that we've got to agree on the
23 mathematical model to use, and there has to be some
24 procedure or some method for maintaining that model in a
25 state that's an adequate, almost RealTime, representation

1 of the current state of the system. So I think that
2 that's really a very important thing.

3 The second thing is that in the case of this risk
4 and economic analysis, if we're going to adopt one of
5 those indices, then we have to find some software that we
6 can use in a reasonable fashion to do that. The standard
7 of practice at this point, right or wrong, is a computer
8 program from the Corps of Engineers. They use that as the
9 basis for their risk and economic analysis. Whether or
10 not that's an appropriate tool for you to use in making
11 your determinations, I think is probably subject to some
12 debate.

13 The Corps of Engineers has, as a part of their
14 program, enhancing and improving that particular piece of
15 software. That activity is underway, but I think at this
16 point it's known to have some deficiencies.

17 The third point here is that some of these
18 indices require a lot more data than other indices. If,
19 for example, we select an index that says let's look at
20 the design event and compare differences in water surface
21 elevation, then the data requirements for that are
22 substantially less than data requirements, if we said
23 let's look at the expected annual damage. If we were
24 going to look at expected annual damage, then we're going
25 to have conduct and develop inventories of damageable

1 property in the floodplains in the central valley that are
2 protected by the project and we'll have to use that as the
3 basis for our calculation.

4 And my colleague, Steve Cowdin in the back of the
5 room there from the Department of Water Resources he can
6 testify with me that that's not a trivial task, that
7 there's a lot of effort there to do that kind of data
8 collection and data analysis.

9 The 4th point is that the expertise required to
10 do some of these analysis, to use some of these indices
11 goes beyond that which is required to use others. The
12 ones that, for example, are based purely on comparison of
13 water surface elevations require kind of standard
14 hydrologic engineering analyses and expertise. But if we
15 go beyond that and try to incorporate the risk analysis
16 and economic analysis, then we ratchet up the level of
17 expertise and experience needed to do that kind of
18 calculation.

19 That's not to say that we shouldn't do it because
20 it's hard. Calculus is hard and we still do that from
21 time to time. But nonetheless, we need to recognize that
22 this is a more difficult calculation.

23 The next to the last bullet there is that in any
24 of these it becomes a matter of considering system-wide
25 impacts, which is a chore, because upstream improvements

1 may have an impact very far downstream, even to the Delta.
2 And, in fact, if we look at some of the original design
3 documents of the San Joaquin project, we can see that some
4 determinations were made about setting levee heights with
5 consideration of what that would do downstream to the
6 Delta. And I think that that standard has been set for
7 us. And so in whatever we do here and whatever indices we
8 choose here, we really have to consider system-wide
9 impacts, tracing downstream and upstream whatever the
10 hydraulic and economic and statistical impacts of our
11 measures would be.

12 And then the last point is a point about
13 computational tolerances. I think, as much as I hate to
14 admit it, models are not perfect. Models are subject to
15 round off. And we need to be careful or you need to be
16 careful as a Board, I guess, in setting a standard for
17 what an increase, for example, on water surface elevation
18 is. If we compute a change in water surface elevation of
19 a thousandth of a foot or a hundredth of a foot or even a
20 tenth of a foot, is that a real change in water surface
21 elevation?

22 And we know, those of us who use models know that
23 if you change any input to a model, it's going to show you
24 some change in the output from the model. And we need to
25 do be aware of that as we make the selection of these

1 measures and make a determination of what a significant
2 change is for whichever one of the indices we choose.

3 --o0o--

4 DR. FORD: Okay. So now we have some options for
5 preventing or mitigating those impacts. And I want to run
6 through these options. Some of them are obvious and we've
7 included them here mostly just to have a complete set, if
8 you will.

9 --o0o--

10 DR. FORD: The first one is the most obvious and
11 that is if it has an impact don't do it. And, of course,
12 the downside of that is if we don't do it, then there's
13 all sorts of ramifications in terms of stalling or
14 stopping improved protection and development and
15 intensification of use within the floodplain.

16 --o0o--

17 DR. FORD: The second index, we listed here, and
18 again this one might be a very difficult one to implement,
19 is to mitigate the impacts with some sort of other
20 structural measure. Sadly, we're dealing -- I don't know
21 if it's sad or not -- but we're dealing with a system
22 where, for example, we couldn't build easily another
23 reservoir to control flows. And that would be, for
24 example, in some cases a likely structural measure that
25 would reduce downstream impacts. And so even though it's

1 certain within our tool kit, it may be very difficult to
2 implement in this case.

3 And the downside of that too is that by
4 mitigating one impact for economics, for example, if we
5 raised the water surface elevation, we're creating yet
6 another impact, perhaps an environmental impact, that
7 we're not willing to sustain.

8 --o0o--

9 DR. FORD: The third option is, and this is
10 something that we already do, is notify those who are
11 going to suffer as a consequence of that adverse impact.
12 This does allow continued improvement, but as I noted in
13 my last bullet here, it doesn't fix any problems
14 potentially, because we're still going to have increased
15 flow or stage or risk at the downstream location as a
16 consequence of whatever measure we permit.

17 --o0o--

18 DR. FORD: The 4th option is to reimburse those
19 who suffer the increased damage potential. And that
20 reimbursement could take several different forms. If we
21 use, as our standard for example, the damage that's
22 incurred by the 200-year event, then this index or --
23 sorry, this mitigation measure would say let's use that as
24 the standard. Let's see what the additional damage
25 potential for that 200-year event would be and let's

1 reimburse those who suffer that damage.

2 Or if we decide to use the expected annual
3 damage, that probability weighted damage, that considers
4 all of the events, then we could use that as the basis for
5 determining this monetary reimbursement.

6 What I've noted here is that still this doesn't
7 stop the damage. And so this is a case where the damage
8 may increase, we may compensate those who suffered it, but
9 the damage is still there.

10 --o0o--

11 DR. FORD: The 5th option we listed here is to
12 ensure those with increased damage potential. So rather
13 than compensating them on the basis of we think damage may
14 happen. This says let's wait until it does. And so if
15 there's an increase then we'll provide insurance to cover
16 the cost of that increased damage. And it doesn't
17 eliminate the impact, it considers only direct tangible
18 cost. It doesn't take care of, for example, loss of life
19 or risk to humans. But on the other hand, it does allow
20 us to continue with the improvements.

21 --o0o--

22 DR. FORD: The 6th option here says let's collect
23 an impact fee to offset the increased construction costs
24 for a system-wide plan of flood control. And so this goes
25 to a topic some of us heard discussed this morning and

1 that is the State Plan of Flood Control. This uses the
2 State Plan of Flood Control as the standard for what we'll
3 do to mitigate the impact. If a project somehow increases
4 the cost or the State to achieve the State Plan of Flood
5 Control, then this mitigation measure says, pay the
6 difference that the improver, if you would, should pay
7 whatever increased difference there is or increased cost
8 there is as a consequence of their measure in terms of the
9 overall cost of the State Plan of Flood Control.

10 But again this is something that doesn't
11 eliminate the impact either. There's still going to be
12 higher flows or higher water surface elevations or greater
13 risks at the downstream location.

14 --o0o--

15 DR. FORD: Number 7 option, pay the cost
16 associated with any increase, if and when it occurs. This
17 is probably not an option that most of us would like,
18 because it says let's just wait and see. And if nothing
19 happens, then we don't pay. And if something happens,
20 then we do pay. It sounds like a lawsuit, I guess. But
21 nonetheless, it's an option for offsetting the increased
22 economic cost that's associated with an improvement.

23 --o0o--

24 DR. FORD: Option number 8, it says provide other
25 types of insurance. Maybe assurance is a better word for

1 this. This option would purchase or lease flowage or
2 storage easements to ensure that we would offset the
3 impacts of a proposed improvement.

4 And, again, this one would actually have a
5 physical impact, because it could reduce the water surface
6 elevation or it could reduce the flow rate or the risk
7 associated with flooding, but it could also be very costly
8 and very difficult to implement. So we need to recognize
9 that

10 --o0o--

11 DR. FORD: Okay. So those are the options.
12 We're still left with this, a can of worms. But I think
13 my points are that things that we do to the system are
14 going to have an impact throughout the system potentially.
15 We've got a handful of ways including those that we've
16 listed here and probably some that you'll hear from my
17 smarter and brighter colleagues in a minute, for measuring
18 that. And we've got a handful of ways that we can either
19 prevent or mitigate that impact, regardless of which of
20 those indices we choose.

21 So with that, I think shall we take a little
22 break or shall we take some questions, what's your
23 preference?

24 PRESIDENT CARTER: Let's take a 10-minute break.

25 DR. FORD: Okay. So the message was we'll take a

1 10-minute break. I've got 10 minutes after the hour, so
2 that means we'll start at 20 minutes past 3:00.

3 Thank you.

4 (Thereupon a recess was taken.)

5 PRESIDENT CARTER: Ladies and gentlemen, if we
6 could ask you to go ahead and take your seats, we'll
7 reconvene.

8 Thank you. At this time, what we'd like to do is
9 entertain any and all questions about the report, about
10 the information that Dr. Ford has presented from any one
11 of you in the audience. What we do ask is that you please
12 use a mic. Lorraine is over here on your right and Dan is
13 over here on your left. They each have microphones. If
14 you want to ask a questions, please raise your hand,
15 they'll bring you the mic, identify yourself for the
16 record and then we'll charge ahead.

17 So with that, we'd be happy to entertain any
18 questions. Please raise your hands.

19 BOARD MEMBER BURROUGHS: Lorraine, I have a
20 question.

21 BOARD MEMBER DOHERTY: Dan is right there.

22 BOARD MEMBER BURROUGHS: Thank you for your
23 wonderful presentation. Throughout your presentation you
24 use words like "may" or "assume". And I just wanted to
25 know, also with those 2 words, you also talk about

1 software needing to be developed and also a standard of
2 information or data that's going to be part of the
3 software package. Where and how long would it take to get
4 the software that you think would be acceptable?

5 DR. FORD: I'm not sure where I used the words
6 "may" and "assume", but so much of this -- just to qualify
7 them, so much of what we do in hydrologic and hydraulic
8 and economic analysis and statistical analysis is
9 uncertain as we've noticed here. And so I think in some
10 cases the only word that we can use is "may".

11 In particular, for example, when we talk about
12 changes in water surface elevation as a consequence of
13 some construction, I think I said it may change upstream
14 or it may change downstream. And we can only make a
15 determination on a site-by-site basis with one of these
16 mathematical models.

17 The second part of your question was about the
18 mathematical models, about the software in particular.
19 And I think -- and there are 2 types of software that are
20 really key to the indices that we've identified here. One
21 of those is the channel model. The model of water surface
22 elevations and flow rates and diversions and so on. And,
23 for the most part, the software to do that analysis is
24 available. There is a standard of practice, a piece of
25 software called HEC-RAZ that's developed by the Corps of

1 Engineers at their lab in Davis. That I think for the
2 most part now is the standard of practice for these
3 analyses. It's used by the Corps, by the Department of
4 the Water Resources, by all local consultants and public
5 agencies.

6 So there's no development of software necessary
7 there. It's more a case of developing and maintaining a
8 database that's got all the appropriate input to that
9 piece of software, so, for example, a good database of
10 geometry of the channels, what do the cross sections look
11 like. And with every successive study that's done by any
12 agency we get more and more information, because we have
13 an opportunity to do additional surveys, to determine what
14 the bathymetric data looks, but also to do things like
15 survey the levees where really the top of the levee is.

16 So that's where the effort there is. It's not os
17 much an effort of developing new software. We don't have
18 to go to Microsoft and beg them to do a Vista things for
19 us or whatever. But instead it's a case of just working
20 as a community to get the data set together and to
21 maintain that data set, so that it doesn't fall out of
22 clear and good representation of the current system.

23 The economic analysis and risk analysis software,
24 there is software available. Again, it's software from
25 the Corps of Engineers. This one is called HEC-FDA for

1 Flood Damage Analysis. And there is a version of that
2 program that's available right now that is used by the
3 Corps and the Department and by applicants. And that
4 piece of software is one that is under improvement, shall
5 we say. And a new version of it is expected any day now.
6 I don't want to speak for the developers. I couldn't tell
7 you when.

8 But I think that not a lot of effort is
9 available, again, to develop the software. It's more an
10 effort to gather the data and to maintain that data in a
11 state that represents well the current system.

12 Does that answer your question.

13 BOARD MEMBER BURROUGHS: Yes, it does. Is there
14 a mechanism right now for other agencies or other
15 engineers to have one home place to send the data to?

16 DR. FORD: No, not that I'm aware of. I don't
17 know, is there anybody from the Corps here? I didn't see
18 anybody from the Corps of Engineers here. I
19 think -- pardon me?

20 MR. WASHBURN: I was making a joke, why would
21 they be here?

22 (Laughter.)

23 DR. FORD: I think the Corps of Engineers
24 developed a system-wide model -- actually, it's sort of in
25 pieces -- as part of the statewide -- or the Central

1 Valley Comprehensive Study. And when that study took a
2 sabbatical leave -- is that an appropriate word. I don't
3 want to say it died, but that's --

4 (Laughter.)

5 DR. FORD: It took a leave. The models sort of
6 went into limbo. And so presumably that would be the
7 place to start to pick those models up. And I think, and
8 maybe some of you know better than I, that there is
9 actually some effort under way by the Sacramento District
10 of the Corps to pick those models up and to get them in a
11 state that would better represent the current system.

12 BOARD MEMBER BURROUGHS: Thank you.

13 MR. COUNTRYMAN: I'd like to just add to that
14 answer.

15 PRESIDENT CARTER: And your name.

16 MR. COUNTRYMAN: Joe Countryman, MBK Engineers.
17 I think the point that you'RE raising is imperative. I
18 know we obtained models from the Corps. We did work on
19 calibrating, improving the calibration and so forth. And
20 then we give them maybe to the Rec Board and we have the
21 Corps review it and then somebody else does some work.

22 I really think one of the things that could
23 really come out of this that would be very helpful is if
24 we had a State repository for the approved hydraulic model
25 that's currently got everybody's blessing that we could

1 use and feel some confidence that we're using the latest
2 stuff. So I would like to see that actually come out of
3 this.

4 Thank you.

5 MR. COWDIN: Thank you. Actually if you could
6 add to that, I think DWR can --

7 PRESIDENT CARTER: Your name.

8 MR. COWDIN: I'm Steve Cowdin, Department of
9 Water Resources. I'm an economist. That we are looking
10 at trying to update the Comp Study Models. And I think we
11 were heading in that direction, at least I hope we're
12 heading in that direction. I don't see Rod here at the
13 moment. He perhaps could answer that better than myself.

14 To go back to some of the questions earlier about
15 how do we take into account, you know, hydraulic effects
16 upstream or how do we use these indices, you know,
17 downstream beyond our impact area? I think Tim was asking
18 that question.

19 It really comes into how we define the study
20 area. If we design the study area as just our agency,
21 then those these questions become very hard to answer. If
22 we define our study area perhaps as a river basin and have
23 lots of impact areas along the river basin, then we can
24 track changes from upstream all the way downstream, using
25 that data or other models. We did that with the Comp

1 Study. We could track changes due to levee sizing
2 improvements, due to off-stream storage or whatever.

3 So there are ways to use these models to look at
4 effects upstream as well as downstream of your community.

5 BOARD MEMBER BURROUGHS: Thank you.

6 PRESIDENT CARTER: Any other questions?
7 Comments?

8 VICE-PRESIDENT HODGKINS: Butch Hodgkins, Board
9 Member.

10 David, the summation of the models is
11 fascinating, and you know I love them, but I quickly get
12 lost in them in terms of what they really mean. Is it
13 possible for you not to tell us about the models, but in
14 effect to try to articulate policy issues in an
15 understanding way that would let the Board deal with the
16 policy issues. And once we've decided what policy we
17 wanted to follow in terms of hydraulic mitigation, be able
18 to turn it over to the engineers to translate it into a
19 model? Could you do that, do you think?

20 DR. FORD: Let me restate your question, Butch,
21 just to be sure I understand it. But I think the question
22 is if the Board establishes a policy to use one of these
23 indices or some combination of these --

24 VICE-PRESIDENT HODGKINS: (Shakes head.)

25 DR. FORD: No. Okay, then I don't understand

1 your question.

2 VICE-PRESIDENT HODGKINS: Suppose we start with a
3 policy that said, you know, fundamentally we think that as
4 a promise to the beneficiaries of the projects in the
5 central valley has been to provide them with the designed
6 level of flood protection. And from there went on to say
7 that any impact that potentially increased the risk of
8 flooding at less than the design elevation was an impact
9 that had to be mitigated. But impacts that potentially
10 only affect risks of flooding above the original design
11 level were impacts that don't have to be mitigated. Could
12 you deal with that in terms of modeling and coming back
13 and telling the Board what kind -- whether the project had
14 an impact that was significant or not?

15 DR. FORD: My answer to your -- okay, this is
16 David Ford again. My answer to your question is yes, that
17 we have the tools available to do it. Now, that's not to
18 say that it's going to always be a trivial thing to do,
19 but I think the engineering community has the hydraulic
20 models available to do that.

21 VICE-PRESIDENT HODGKINS: Okay. But it seems to
22 me answering that question would not involve going down
23 this risk of uncertainty path.

24 DR. FORD: I think if that's the decision that
25 you make, that that's true.

1 VICE-PRESIDENT HODGKINS: Okay. So you, in
2 effect, see risk and uncertainty in terms of incorporating
3 that into our modeling or not as a policy decision?

4 DR. FORD: I'm not sure that I would put it quite
5 that way, Butch, because the decision, for example, to use
6 freeboard as opposed to risk and uncertainty analysis, I
7 guess, is a policy decision. In the end, the scientists
8 and engineers amongst us might disagree about that. And
9 so I think that disagreement then has to be mediated by
10 you making a policy decision. Does that make any sense?

11 I mean, I've always for every Ph.D there's an
12 equal an opposite Ph.D. And I think that this is a case
13 of that.

14 VICE-PRESIDENT HODGKINS: You can extend that to
15 engineers, if you want to and attorneys, Mr. Washburn.

16 All right. Thanks, David.

17 MR. ESTES: My name is Gary Estes. Rod is back
18 in the room, and I think there's a data point that needs
19 to be clarified about the status of updating the hydrology
20 from the Comp Study. And you probably have that answer,
21 Rod.

22 DIVISION OF FLOOD MANAGEMENT CHIEF MAYER: We
23 will be updating the hydrology.

24 (Laughter.)

25 DIVISION OF FLOOD MANAGEMENT CHIEF MAYER: That's

1 part of our plan for the new State Plan of Flood Control.
2 Everything hinges on having accurate hydrology that
3 everybody can agree to. We're asking the Corps of
4 Engineers to do that work. We're developing the contract.
5 We've drafted scopes of work for that. So the answer is,
6 yes, we are revisiting that. We will develop new
7 hydrology, up to a 500-year event. And the Corps will
8 provide the input to the valley at various locations that
9 we'll agree upon. I think we already have the agreement
10 on those points. And then the models will take those
11 input hydrographs and run them through the system. We
12 think that will be about a 2-year effort for the Corps.

13 MR. COUNTRYMAN: Why about updating the hydraulic
14 models.

15 DIVISION OF FLOOD MANAGEMENT CHIEF MAYER:
16 Separately.

17 PRESIDENT CARTER: Do you want to repeat the
18 question, please?

19 DIVISION OF FLOOD MANAGEMENT CHIEF MAYER: The
20 Question had to do from Joe Countryman regarding updates
21 of hydraulic models. We are developing consulting
22 contracts that will develop the models for the system.
23 And I think that's going to be the vehicle for developing
24 the new system models that we'll use for developing new
25 State Plan of Flood Control, doing the alternatives

1 analysis and for all of our mapping projects.

2 MR. ERES: My name is Tom Eres. I'm just a poor
3 country lawyer trying to get along. There's not too many
4 of us out there.

5 My comments are comments as opposed to questions,
6 because there's an awful lot of very bright specialized
7 people here. I want to go back to Jay's comment, "a
8 paradigm shift". I want to pick up on your comment,
9 Butch, in terms of policy and where the Reclamation Board
10 fits in trying to set the parameters for those of us who
11 represent the people out there, who are the recipients of
12 the decisions that you make in approving projects and
13 imposing conditions.

14 I used to teach a little bit, and I posed a
15 formula, $I + S = E^3$. Integration plus
16 synchronization equals effective, efficient execution.
17 And what you were talking about, the paradigm shift, I
18 think does that.

19 And what I mean by that is, this report, sir,
20 that you prepared I consider to be quite refreshing, and I
21 thank the Board and the DWR for commissioning it, because
22 you're concentrating system wide. And it's just replete
23 through the entire report, look at it system wide, not
24 project by project, not piecemeal by piecemeal, system
25 wide.

1 And that leads us quickly into cumulative
2 impacts. And that is a 4-dimensional analysis in my view
3 as to what you mean by cumulative impacts, because you've
4 laid out some components, hydrology, hydraulics,
5 economics, damage, there's other components to it that may
6 be fall under equal protection health, safety and welfare.

7 I would also suggest that you've done an
8 excellent job in I think trying to set the stage that for
9 every consequence there's a potential unintended
10 consequence or, if you will, an indirect consequence. And
11 I think it's important for the Board in developing
12 policies that there be a thorough analysis as much as you
13 can as to what are those unintended consequences. Because
14 if you go ahead and take a look at one project, and allow
15 it to go through your permitting, but you haven't fully
16 understood the entire process and the system, upstream,
17 downstream, whether it's an inundation inland on the other
18 side of the levee or otherwise, and the fact that it all
19 works together in some fashion.

20 I was impressed with the findings on page 7, the
21 indices and impacts on page 8. I thought, again, your 9
22 indices were -- I mean, it's something I could understand.
23 And I particularly thought that there was a lot of counsel
24 in some of those notes from the stakeholders that you
25 included in the appendices, particularly Fran Borcalli,

1 SAFCA, Mike Hardesty just to name three of them.

2 But again I'm left with this sort of a sense that
3 with all the computer models, you've sort of stated it --
4 I'll be crass and say junk in, junk out. And when you say
5 we're defining what we want to accomplish in the future in
6 terms of 25 year, 100 year, 200 year, I don't know what
7 those mean. I've asked more engineers than Carter used to
8 have peanuts whether the 1997 high water event that took
9 place in California was a 100-year event. No one will say
10 it was a 100-year event. They'll say well, it's closer to
11 a 100-year event than the 1986 flood. That's a
12 statistician's answer to a question.

13 But again, those standards mean nothing to me.
14 Design flow and design capacity do. And if you set by
15 policy what it is you're looking for in terms of your
16 system along those metrics, so that some of us out there
17 can understand them, that makes more sense than the
18 euphemism, and I call it sort of a bate and switch if you
19 will in terms of 100-year and 200-year. You talk 200-year
20 unless you have to have a certification, in which case you
21 go to the Corps of Engineers and it's a 100-year because
22 they don't have a 200-year.

23 And you take a look at FEMA, and then what is
24 FEMA doing with respect to certification? Well, they
25 don't. They accredit. And you're looking out there on

1 behalf of public folks, and you say well, all right, I
2 think I understand it. No, I don't.

3 And so at the end of the day what your report has
4 done, I think, has teed the ball up appropriately and
5 correctly for further deliberation by the Board to see if
6 you can help some of us out there with again respect to
7 the equal protection of health, safety and welfare of the
8 California Flood Plan, because it is complex. It's hard
9 to understand. And when we try to take and advise folks
10 in terms of what their courses of action are in dealing
11 with projects or in dealing with trying to protect their
12 property, you can get lost real quickly. It's truly a
13 bramble bush.

14 And I liked your comment sir about saying well,
15 we're studying all this by looking at the floods that were
16 in the past. Well, that reminds me of the admiral trying
17 to chart a course for the ship by looking at the stern and
18 trying to figure out where to go, and in the fog missing
19 that light, which is really a light house and not an
20 oncoming ship.

21 It is complex. And you can imagine if you're the
22 expert trying to explain it to us, the non-expert, I would
23 get lost in it. And we're not exactly sure how to input
24 to the Board where our concerns are, other than to say
25 equal protection, health, safety and welfare. Let's make

1 sure we're all playing with the same deck of cards, the
2 same metrics and we understand the same end state.

3 Thank you.

4 PRESIDENT CARTER: Thank you.

5 MR. STORK: Ron Stork, Friends of the River
6 Conservation Staff.

7 I don't exactly know how to respond to this
8 conversation, other than it's a very important one,
9 because I think Jay is very correct. It's very hard to
10 know how to do either the comprehensive -- implement the
11 on -- on leave, comprehensive study or the money that
12 you've just got in the new propositions without dealing
13 with these hydraulic mitigation issues.

14 If I have a thought, it's that you need to find
15 something that's functional. If you choose some hydraulic
16 mitigation standards that are impossible or so complex to
17 implement that they can't be implemented, you're going to
18 not be able to spend this money and undertake the projects
19 that the voters and you want to develop. So this is an
20 important conversation.

21 I have a number of quick thoughts. And one is
22 about some proposals that David had about, well, maybe
23 your standards should be if you increase the level of
24 risk, either at the design flood or at some given level of
25 protection, to some downstream or upstream area by

1 constructing a project.

2 And what I found most intriguing was well, what
3 about the consequence of that? Well, we'll pay for the
4 losses. And I think that's an interesting concept. But
5 if say you have a levee system that's capable of, say --
6 has a 40 percent reliability for any particular design
7 flood and you have calculated a -- not necessarily, this
8 may not be true. I mean, you've calculated an impact of
9 say 1 percent and now it has a 41 percent chance of --
10 sorry, 39 percent chance of handling that design event,
11 and you decide well, because of that 1 percent we're now
12 going to indemnify this area for the damages that occur
13 there, it seems to me like a rather disproportionate
14 response to the impact that's just been actually incurred.
15 I have no idea whether or not that flood was caused by the
16 existing risk or the added incremental risk.

17 So I think you're going to wrestle with these
18 standards and your attornies are going to wrestle with
19 these standards and lawyers are going to be wrestling with
20 these standards. And these are going to be challenging to
21 figure out how to work on.

22 But as I said, I think this is an important
23 discussion and you need to land in a place where you can
24 come up with some practicable, workable approaches or
25 you'll never get anything done.

1 Just kind of in conclusion, I think that you may
2 want to reflect on the fact that there may be different
3 worlds here. If you look at the kind of the basic
4 analysis for how the flood control systems in the San
5 Joaquin valley work in comparison with Sacramento valley,
6 I think many of us had noted that floods in this San
7 Joaquin valley, large floods, break the levees. And
8 that's really a design feature of that system. And, in
9 fact, the downstream communities rely on the upstream
10 communities' levees being broken.

11 And I don't think that's -- that's far less true
12 in the Sacramento flood control system, which is a much
13 more integrated system, where the anticipated levee
14 exceedances are much less, than the almost guaranteed flow
15 exceedances that happen in the San Joaquin system. So
16 it's -- it may be helpful. And I know it increases your
17 complexity. But it may be helpful when you deal with the
18 real world, when the Reclamation Board deals with the real
19 world to try and recognize what the design philosophy of
20 the systems are, because that's -- that hopefully reflects
21 the expectations of the communities that are affected by
22 your decisions.

23 Thanks.

24 MR. SHAPIRO: Good afternoon. My name is Scott
25 Shapiro. I'm General Counsel for the California Central

1 Valley Flood Control Association. And while my comments
2 haven't been vetted by that board due to the short period
3 between the review of the draft report and this meeting,
4 the general tenor of the comments do have the support of
5 the association. We intend to bring comments back to the
6 association board for more official vetting and more
7 detail.

8 I guess I want to preface my comments by noting
9 that I and I think the association completely support the
10 notion of determining whether there are hydraulic impacts
11 associated with the projects that the Reclamation Board
12 approves. And there doesn't seem to be much opposition to
13 that. We all hope that we're on the improving end of
14 things and thus not receiving impacts, but there are times
15 when we're on the receiving side and we want to make sure
16 those impacts are being considered.

17 But the question really, I think, goes to the
18 issue of how we're going to measure them. Indeed, that's
19 why David's report is so useful, because it presents a
20 great spectrum across which we can look. So I'm an
21 attorney and not an engineer. And my comments on the
22 report likely have a different focus than other
23 commentators because of that.

24 And I'll note that it's important to consider the
25 reason for the analysis contained in the report. The fact

1 that the report was commissioned suggests there's a need
2 for it. And there certainly is a need to make sure there
3 is an analysis methodology that's accepted.

4 But what the report really doesn't do is analyze
5 the currently accepted methodology for measuring impacts
6 or explaining why the current accepted methodology might
7 be suspect or perhaps should be changed. Similarly, the
8 report does not explain what events culminated the need to
9 generate the report and consider changing the current
10 accepted methodology for mitigating impacts.

11 And while my comments might seem unduly
12 procedural, I strongly suggest the Board not ignore the
13 very basic question of why we're engaging in the activity.
14 That question of why deserves consideration from a legal
15 perspective as well.

16 As I noted in my comments, which were contained
17 in the appendix to the report, I believe the Board should
18 consider the context in which the question of measuring
19 impacts arises. In other words, the reason why you
20 measure impacts might be different depending upon the
21 obligations that you're satisfied. And the extent to
22 which the Board is reconsidering the relevant test for
23 legal reasons, we should consider your board's specific
24 obligations.

25 So in my thinking about it, I've come up with 3

1 areas that I think we would all agree the Board has
2 obligations. And I'm trying to connect those obligations
3 to maybe what the appropriate tests should be.

4 First, the Board has an obligation to the Army
5 Corps of Engineers to operate and maintain the project
6 levees under the standards provided by the Corps. Part of
7 that obligation includes an obligation on the part of the
8 Board to ensure that changes to the project, whether
9 they're encroachments or modifications, do not negatively
10 impact the system.

11 In regard to this obligation, one could ask the
12 question of what impact tests should be used. It seems
13 that the logical answer is, for purposes of satisfying the
14 Corps, the Board should use whatever impact test is used
15 by the Corps. My understanding is that the Corps, in
16 determining project impacts, considers whether the changes
17 proposed will increase the stage at the design profile
18 weaken the levee system or impede maintenance of the
19 system.

20 And, again, I'm a lawyer not an engineer, so if I
21 haven't correctly characterized the test, it should be
22 whatever that test is that the Corps uses.

23 Therefore, to the extent that the Corps is
24 driving the decision of which test the Board should use, I
25 think the Corps has already answered the question.

1 Indeed, to the extent that the Corps was the designer of
2 the system, the Corps should receive some deference in
3 determining what test should apply.

4 So the second area in which the Board seems to
5 have some obligations is as a responsible agency under
6 CEQA. In the remaining cases, the Board may actually be
7 the lead agency under CEQA. And in all of these cases,
8 the Board is required to adopt a test of impacts that
9 satisfies the Board's obligations under CEQA.

10 Countless CEQA documents have been certified in
11 California, many by the Board, using the design profile
12 test, the one that the Corps uses. The test appears to be
13 tried and true. It does not appear that CEQA
14 affirmatively requires consideration of any other test.
15 And while the Board has, on occasion, varied from this
16 test and elected to examine impacts on particular projects
17 differently -- I think Tim Washburn's table speaks of
18 that. He may speak to it further -- the Corps's test
19 still rains a consistent and accepted standard. So that
20 seems to be the second context of which you might need a
21 test.

22 Finally, the third context, are actions of the
23 Board that may result in damages by flooding because of
24 levee failure will be tested by the legal doctrine of
25 inverse condemnation. And this doctrine considers with

1 the State has acted in a way to take the property of an
2 individual. State law most recently enunciated in Paterno
3 considers whether the State action constituted a quote
4 unquote "reasonable plan".

5 If the State was designing a new flood system
6 from scratch, one could argue any of the tests in David's
7 report would work to determine whether the Board acted
8 reasonable. But here the system has already existed for
9 many years. And as noted in the report and elsewhere,
10 we're aware the system has defects and it's not operating
11 as designed. We have erosion. We have through-seepage
12 and underseepage, which all create risks that the system
13 will not perform as designed.

14 As the agency responsible for the system, the
15 State has an obligation to investigate and fix the
16 problem. My concern simply stated, and this may be
17 similar to what Ron Stork just noted, is that some of the
18 tests, many of the tests contained in the report have the
19 potential to lead to inaction or paralysis.

20 Some of the tests can be argued to chase academic
21 impacts through the system to such an extent as to make
22 the correction of the existing defects completely
23 impracticable. And a failure to act because of that
24 paralysis would almost certainly be deemed an unreasonable
25 plan by the courts and thus would result in liability for

1 all the wrong reasons.

2 So, in short, I raise for this Board the very
3 basic question of why we're engaging in the exercise or
4 why you are, because you will make the ultimate decision?
5 And whether selection of a new or different test is
6 necessarily advantageous for the State, local agencies or
7 millions of people who rely on the system. As my comments
8 suggest, I have serious questions as to whether changing
9 the test is really the best thing for the stakeholders.

10 I'll offer just one final comment and I thank you
11 for your patience on my lengthy comments. I'm not an
12 engineer, but I do want to highlight at least one specific
13 concern about some of the tests in relationship to the
14 baseline methodology. And there appears to be, in my
15 mind, a fundamental inconsistency there.

16 In discussing the baseline, the report explains
17 that the baseline assumes, and I'm on page 30, "All
18 project levees in the Sacramento River upstream of a
19 proposed improvement site are considered to pass safely
20 the design event without overtopping or breaching." And
21 we talked about that a little bit earlier.

22 In other words, we assume those upstream levees
23 have adequate freeboard, no erosion problems and values
24 for through-seepage and underseepage all within acceptable
25 ranges. In this context, it seems odd to me that we would

1 assume all of that as a baseline and yet we might look at
2 some of the impact tests which could make it all but
3 impossible to actually reach that baseline for those
4 upstream levees. Stated differently, we assume a perfect
5 state for our upstream levees for purposes of determining
6 impacts. But when it comes to those upstream levees, and
7 proposing improvements for them, we consider various tests
8 which might make it impossible for those levees to ever
9 actually be perfect. And that just seems to me to be
10 internally inconsistent.

11 So thank you for the chance to make the comments.

12 PRESIDENT CARTER: Thank you.

13 MR. WASHBURN: Tim Washburn, SAFCA. Since my
14 table was mentioned --

15 (Laughter.)

16 MR. WASHBURN: Since we're on a roll here with
17 attorneys.

18 (Laughter.)

19 MR. WASHBURN: There is a table in David's report
20 in the appendix that SAFCA compiled and I'd like to
21 explain it a little bit, and maybe answer a little bit
22 Scott's question of why are we having this discussion and
23 why do we have this report?

24 The fact of the matter is the Rec Board hasn't
25 exactly been terribly consistent in applying the

1 methodology that Scott refers to here that I believe with
2 Scott is the methodology that the Corps uses, that is to
3 say, does your project raise the design water surface
4 elevation at the design flow? Does it interfere with the
5 operation of the flood control system? The typical kind
6 of analysis, for example, when we want to do a restoration
7 project or a river-front master plan or some other project
8 where the first question is, are you adversely affecting
9 the flow, the design flow? And it's very hard sometimes
10 where we're talking about a restoration project or a river
11 front mater plan to make that showing. But that has
12 typically and historically been the test.

13 Now, the Corps does add a takings analysis. But
14 the Corps' takings analysis I was introduced to when I
15 first came to SAFCA and we sent our report back to
16 Washington for the American River Watershed Investigation.
17 And the Corps, because they actually hadn't done the
18 inventory properly and hadn't really done the cost benefit
19 test for protecting North Sacramento, had kind of said,
20 well, we'll put that in as hydraulic mitigation. I mean
21 we're raising the levees around Natomas. Surely, they
22 recognized we ought to be raising the levees of Dry Creek
23 and Arcade Creak. The report went back recommending the
24 improvements on Dry Creek and Arcade Creek as hydraulic
25 mitigation directly to communities, directly across the

1 Natomas East Main Drain.

2 And, of course, it came back from the Corps
3 saying that's not our theory of hydraulic mitigation.
4 There's no taking there. There's no evidence that your
5 project is going to cause the frequent inundation of the
6 area that you're taking about protecting. That doesn't
7 meet our standard of taking. And they completely rejected
8 it as a theory of hydraulic mitigation, and sent it back
9 to SAFCA and said you guys are going to have to pay for
10 the improvements on Dry Creek and Arcade Creek. There's
11 no justification hydraulically for including those in the
12 project.

13 So the Corps's test on hydraulic mitigation is
14 extremely low. And we know this also from the West
15 Sacramento project. The first one I put in my table.
16 Yes, there was acknowledged we raise the levee around
17 there and some gigantic flood on the Yolo Bypass, there
18 would be a higher water surface downstream.

19 So from the Corps' point of view, did it affect
20 the economic value of the property substantially? Did it
21 affect the reasonable economic expectation to the owner of
22 the property? The Corps' conclusion was no, it's a
23 400-year flood. There's a larger inundation after an area
24 has already gone deeply under water. That's not
25 mitigatable.

1 So the Corps's standard, which The Rec Board used
2 in that project and has used several times, is essentially
3 as Scott described it, did you raise the design water
4 surface elevation? Did you interfere with the operation
5 of the system? They don't pay a lot of attention to the
6 idea that you may have increased water surfaces in rare
7 floods in areas downstream or even in the case of
8 Sacramento an urban area directly across the way. The
9 Corps does not do that.

10 Now, The Rec Board has not always adhered to that
11 Corps policy. So the second one I noted in our little
12 table was Folsom Re-op, because we came around in 1993 to
13 raise the levees around portions of the Natomas Basin. We
14 didn't increase the design flow. We didn't interfere with
15 the operation of the system. We merely reduced the risk
16 of failure into that basin. But The Rec Board said well,
17 what are you doing about, you know, the displaced water in
18 the rare floods that you're protecting against?

19 We said, well, do we have to do something? They
20 said yeah. We said, well, we have re-op. And they
21 accepted that as mitigation. And people criticized me for
22 having -- or SAFCA for having caved in to the requirement
23 for such a thing, but, you know, opportunist as usual, we
24 said okay, well, we have re-op. Okay, it's a kind of true
25 exceedance, because we now added storage to the system to

1 offset whatever impacts may occur as a result of our levee
2 raising and that was acceptable.

3 Okay. It's not an easy one, as David points out.
4 It does work. You do have to forecast coordinated
5 operations at Oroville. You have forecast -- there are
6 ways to do the true exceedance thing. It's extremely
7 difficult to measure that sort of analysis. But
8 nevertheless, that was the rule imposed upon us by The Rec
9 Board when we got our Natomas permit in 1994.

10 Okay. Then we had a series of cases a little
11 different, and probably need noting, which are well, what
12 about when your project impacts somebody who's not in the
13 project? The Aikens case where the flood control project
14 is backing up water on lands that actually aren't in the
15 project and aren't protected by the project. And there at
16 least in California the courts have been a little stricter
17 saying sorry. That's almost a strict liability case.

18 And so we've had 3 of those, because we have
19 Pleasant Grove up in Sutter county, that lived on the
20 other side of the Sankey Gap, and who complained, if we
21 close that Sankey Gap, you're just going to back more
22 water up onto us and we're not in your project. So we did
23 David's first mitigation one, we avoided it. We left the
24 Sankey Gap open, which it is today. So we didn't close
25 it, and we avoided a conflict there. But that one I

1 believe and the second 2 are of the same type. When
2 you're impacting property that's not in the system, that's
3 not protected by the project, you might have a slightly
4 different rule.

5 The other 2 we had along that line were the
6 famous Bell Aqua, Chris Quackenbush, case where as we
7 protected Natomas and north Sacramento and chased the flow
8 backup Dry Creek, we ran into a subdivision up there that
9 complained, and said no, wait a minute, you're raising the
10 water surface elevation here a couple of tenths in a
11 400-year flood. And we said yeah, well, a couple tenths
12 in a 400-year flood, we'll buy insurance. That's the most
13 economically viable remedy for that problem. It's cost
14 effective. You're rarely going to see this type of flood.

15 And the Rec Board said no, that's not acceptable.
16 That's not an acceptable mitigation measure. In effect,
17 you have to provide equal protection to the Bell Aquans,
18 which I'd characterize as levee parity. You have to build
19 a levee around Bell Aqua that's equal to the levee that
20 you're building around north Sacramento. So we did that.
21 That was a Rec Board rule.

22 Then we have the good folks down in Point
23 Pleasant in the Beach Stone Lake floodplain, who also are
24 not in the project. They are suffering, from their view,
25 from the impacts of the project upon them. And the rule

1 there was, we acknowledge in raising the Beach Stone Lake
2 levee to keep the Cosumnes/Mokelumne River out of
3 Sacramento, the city, you would raise the water surface
4 elevations down there in very rare floods. In that case,
5 The Rec Board was more amenable to the insurance
6 mitigation, and we did that.

7 And I would say those cases where you're
8 impacting folks outside the project, you may need a
9 variety of tools to mitigate those impacts different from
10 what you might say are the requirements for folks within
11 the project itself or then I would get back more toward
12 Scott's rule, and the rule that we used whether in the
13 Sacramento urban project or in many of the early nineties'
14 projects, West Sacramento, Yuba Basin, where the Rec Board
15 was quite comfortable with the Corps role. And we didn't
16 run into the problem that we've run into of late, which is
17 some anxiety about continuing to use that methodology.

18 And, you know, I understand that. But in any
19 case, I wanted to clarify the table that SAFCA had put in
20 there. We do have a rich experience in dealing with these
21 issues.

22 MR. COUNTRYMAN: Can I --

23 PRESIDENT CARTER: Joe, you had a couple
24 opportunities. I have a couple of cards here.

25 Mr. Foley, did you want to address?

1 MR. FOLEY: I'll pass.

2 PRESIDENT CARTER: Okay. Mr. Buer.

3 MR. BUER: Yes.

4 PRESIDENT CARTER: Let's give Stein a chance, and
5 then those who have already spoken can speak again.

6 MR. BUER: Good afternoon. I'm Stein Buer,
7 executive Director of SAFCA. And I want to thank the
8 Board for providing us with this opportunity at this time
9 to confront this very difficult issue and to David Ford
10 and his associates for putting together a very thoughtful
11 analysis that really lays out for us the scope of the
12 problem that we've been grappling with, as Tim just
13 alluded to, over time.

14 The main thing I wanted to say, in addition to
15 agreeing with most every comment I've heard so far,
16 particularly Scott was very lucid in laying out the
17 historic practice and the reason for doing so. I just
18 want to emphasize how critically important it is for the
19 Board to step forward into joint leadership in this
20 situation. I think the Board is up to that task.

21 We have a historic convergence of events. And
22 the stars are lined up right now to make decisive
23 improvements in the system. Those stars do not stay lined
24 up very long. We have a short moment in time, a few
25 years, a handful of years. And I've seen, as I'm sure all

1 of us have seen, these opportunities come and go. We
2 watched the Comp Study, a strong mandate after the '97
3 flood and was unable to bring the issues to conclusion in
4 a way that allowed us to move forward and an opportunity
5 was really lost.

6 The CALFED Bay/Delta Program is not quite gone,
7 but we still have a very strong mandate after Governor
8 Wilson's statement back in 1994. And they had about 6 to
9 8 years to play that out.

10 So we have that moment now. And the Board stands
11 in the position to guide the solution that we're all
12 struggling with. With Paterno in our rearview mirror
13 proceeding fairly rapidly, with Katrina also now beginning
14 to recede, we don't have much time left.

15 So being practical in how we move forward is of
16 prime importance. And this was reflected by Ron Stork and
17 I think also by Tom Eres and also by Scott. It's very
18 important that the rule that you go by be understandable,
19 be explicable, so that the voter who empowered the State
20 with \$4 billion to do something right with the money will
21 understand what you're doing, and that it makes common
22 sense. That it makes sense to the person on the street
23 that's funding all our efforts here.

24 I think the proposed definition, number 1, from
25 my perspective, fits that rule very well. Almost anyone

1 can understand we design to a certain condition. And as
2 long as you don't impact that condition, you're not having
3 an impact.

4 I think Dave did a very good job of articulating
5 the challenges of defining impacts through these various
6 other alternatives. The challenge can only be as good or
7 greater than you've articulated. Having chased these kind
8 impacts for years, I think it's excruciatingly difficult
9 to define impacts through a very complex system that is
10 changing every single year. With the addition of new
11 projects, with climate change, with new understanding and
12 new standards, it is an impossible task to fully model and
13 understand the impacts of a single action on the system as
14 a whole.

15 I would propose that the mitigation options that
16 Mr. Ford has proposed not be seen as a necessary tool for
17 mitigating impacts on the system, but as tools for
18 enhancing its performance to reduce risk. For example, if
19 we talk about counting on levee failures in a certain
20 area, we should think about compensating those areas
21 upfront, explicitly acknowledging here is an area where we
22 would like to see potentially compensated for levee
23 failures if we don't do anything else to improve the
24 performance. But we don't count on them failing unless we
25 have explicit tools in place for compensation, including

1 insurance and so on and so forth. So those are very
2 valuable tools for enhancing system function.

3 And so I think I'll close by just saying we have
4 an opportunity. We must have a clear well-defined plan
5 and well-defined tools. I think the opportunity is here
6 now, and I hope we can seize it.

7 Thank you.

8 PRESIDENT CARTER: Thank you.

9 Mr. Twitchell.

10 MR. TWITCHELL: Thank you. Jeff Twitchell with
11 Wood/Rogers. I just want to echo some of the statements
12 that have been shared with David and his statements. I
13 think going forward with the modeling that's taken place
14 and that continually takes place, it's tough as a
15 consultant to get the latest greatest model that's, you
16 know, effective for the area that you're working in. And
17 I request, you know, some improvement in the process. We
18 must have, I think, someone in the State, being the major
19 record holder of the latest model or models, because it's
20 just really difficult to make sure -- you know, making
21 sure that you've got the correct model that should be
22 utilized for each new project, particularly when you're
23 dealing with setbacks or, you know, eco-restoration
24 improvements.

25 I'm suggesting that just procedurally that when

1 someone submits an application that's changing or
2 modifying the system, that they provide that model to the
3 Board or the staff. And that when that permit is issued,
4 say if there's an approval of that project, that that
5 piece now become part of the model somehow, versus, you
6 know, it remains in the consultant's hand who did that
7 work. There's got to be an essential clearing house.

8 And, Dave, I think you suggest that to some
9 degree. That needs to take place. So we just need to
10 improve that. And I think particularly as there's larger
11 and larger competition for this 1E and 84 money, you're
12 going to see, you know, some of the consultants being
13 responsive to their client's request in keeping some of
14 that stuff closely held. And I think it needs to be more
15 open than shared. You know, that's somewhat of a request.

16 The other thing, David, is I left the room
17 earlier, so I don't know if you talked about a lot of our
18 modeling is based on one dimensional modeling. But I
19 think with some of the setbacks, I think we're looking
20 at -- we're finding that 2-D is a better approach and, you
21 know, provides further definition, because you don't have
22 equal benefits on either side of the river on all these
23 projects. So I don't know if you have anything to add to
24 the discussion about 2-D modeling.

25 DR. FORD: Jeff, I don't think we really

1 addressed that particular point. But in the report we did
2 make the point from time to time that some of the impacts
3 are impacts just across the stream as opposed to
4 downstream or upstream. And certainly with a
5 one-dimensional model that's sort of the standard of
6 practice, this HEC-RAZ program you won't see that. And so
7 if we suspect that, then I think we have no choice, but
8 the right scientific choice and that would be to use a
9 two-dimensional model.

10 So I would agree with what you said there. I
11 think that's a critical issue.

12 MR. TWITCHELL: Thank you.

13 PRESIDENT CARTER: We have time for one more
14 question and we want to wrap it up.

15 Joe.

16 MR. COUNTRYMAN: I had a card in there.

17 PRESIDENT CARTER: I kind of bypassed you, I'm
18 sorry, because you spoke a couple times before.

19 But please.

20 MR. COUNTRYMAN: Joe Countryman, MBK Engineers,
21 also the engineer for the California Central Valley Flood
22 Control Association.

23 My comments have been run by the association, but
24 because of the shortness of time, they don't have the
25 stamp of approval yet, but we do intend to have the

1 Association approve our position here.

2 It seems like what we have are 2 conditions when
3 we talk about these permitting requirements. One is
4 things that weaken the system or diminish the system,
5 i.e., somebody builds something between the levees;
6 somebody digs a hole next to the levee; somebody plants
7 trees in the floodway. All of those things have the
8 potential for lowering the level of protection. And I
9 think probably any of the indices could address that.
10 Indices one is certainly the simplest and is probably
11 maybe the best.

12 Our concern, our association's concern, at least
13 my concern, is the other group. And that group is where
14 you're not diminishing the levee, but you're strengthening
15 the levee. So by strengthening the levee, somehow that's
16 causing you to do mitigation someplace. And we're very
17 concerned that once you start down that road, would you be
18 allowed to do a flood fight on a levee? After all, the
19 levees is ready to fail. You're out there doing a flood
20 fight. Would the Rec Board prohibit a flood fight?

21 In 1995 the Department of Water Resources did a
22 flood fight on the top of Cache Creek levee when water was
23 flowing over the top of it about 1 to 2 inches deep and
24 saved that levee from failure. If it's the Board's policy
25 no levees must fail in order to provide protection to

1 somebody else, I just wonder, you know, is that a board
2 policy?

3 Secondly, if we strengthen a levee, so it doesn't
4 fail and then you try to do the analysis of what the
5 impact is, I give -- I have some handouts that I provided
6 that you can look at later, but if we look at the most
7 recent levee break experience that we had, in 1986 the
8 levee break occurred a day after the peak occurred. So
9 there would have been -- there was no relief for anybody
10 as far as what the peak flow was, either upstream or
11 downstream from that site.

12 In 1997, the break occurred on the Feather River
13 right at the peak. And the models show that there was
14 some reduction in peak downstream, I think, about a tenth
15 of a foot near Verona, but no reduction upstream. And the
16 Sutter Bypass failure in 1997 occurred after the peak and
17 had no effect on the peak flows downstream.

18 So now you're trying to evaluate -- by making
19 that levee stronger, have you adversely affected somebody
20 else? Exactly how do you do that? It could be --
21 depending on when the break occurred, it could be nothing.
22 It could be very small. And on the other hand if it broke
23 say a half a day before the peak, it could be very
24 significant. These are details that would have to go into
25 the indices that David's talking about that we have not

1 put in in the studies that I've tried to do this type of
2 analysis in the past. And how you make the assumption
3 would drive the result.

4 And so I think we have to be really careful when
5 we're saying we're going to have other people rely on your
6 levee failure, how that's going to be evaluated and so
7 forth. That's why we believe that analyzing the design
8 flow, does your project affect the design flow and the
9 design stage in the system is the most consistent, has the
10 least assumptions associated with it and really is what
11 our recommendation is right now.

12 PRESIDENT CARTER: Thank you.

13 Thank very much. At this point, I'd like to
14 conclude the question and answers. I think Jay is going
15 to help us wrap-up and talk about some next steps.

16 GENERAL MANAGER PUNIA: Where we are going next,
17 I think as -- in the beginning, we mentioned that this is
18 a technical report. We are now going to bring it back to
19 the Board for an action item for approval from the Board.
20 We heard your comments. We will ask Dr. David Ford to
21 incorporate some of the comments to express -- to make
22 some fine-tuning, if we can, to address your concerns, and
23 then we are going to finalize this report.

24 And the way this report is going to be used, this
25 is one of the tools to address this complex issue. So

1 this report will be used by The Rec Board staff, so that
2 we can provide the best information to the Board so that
3 they can make these decisions on future projects. Along
4 with the policy decisions and the technical information, I
5 hope -- the hope is that we can provide the information
6 needed by the Board to make these difficult decisions.

7 Thank you.

8 PRESIDENT CARTER: So, again, I'd like to thank
9 all of those who participated in not only the session
10 today but the generating of the report. Dr. Ford, thank
11 you very much for your efforts. I'm sure we'll continue
12 to rely on your expertise, as well as the expertise of all
13 of you. There were some very insightful and
14 thought-provoking comments today. Lots for the Board to
15 consider in moving forward. We do appreciate your
16 participation and invite you to continue to stay engaged.
17 We're not done with this right now, but there will be more
18 to come.

19 So thanks very much and we're adjourned.

20 (Thereupon the Reclamation Board workshop
21 adjourned at 4:25 p.m.)

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1 CERTIFICATE OF REPORTER

2 I, JAMES F. PETERS, a Certified Shorthand
3 Reporter of the State of California, and Registered
4 Professional Reporter, do hereby certify:

5 That I am a disinterested person herein; that the
6 foregoing Reclamation Board workshop was reported in
7 shorthand by me, James F. Peters, a Certified Shorthand
8 Reporter of the State of California, and thereafter
9 transcribed into typewriting.

10 I further certify that I am not of counsel or
11 attorney for any of the parties to said workshop nor in
12 any way interested in the outcome of said workshop.

13 IN WITNESS WHEREOF, I have hereunto set my hand
14 this 20th day of March, 2007.

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